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July 24, 2023

Dear Residents of Dalton.

Following three years of research, community and regulatory input, and project development, Casella Waste Systems, Inc. (Casella) and its subsidiary Granite State Landfill, LLC. (GSL) are working on a revised landfill development layout and will submit the necessary permit applications in the coming months.

We've often said that the permitting process for this kind of facility is long and includes many opportunities for all stakeholders to provide meaningful input at the federal, state, and local levels, which has been the case. We remain within the initial timeline presented and we are pleased with the level of engagement with the Dalton community and beyond.

The revised project design will reduce the original proposed footprint by nearly half (from 135 acres down to approximately 70 acres) and reduce the landfill's final height by up to 20 feet. The redesign will remove the landfill from view of many surrounding areas, reduce the area of impacted wetlands by more than 40 percent, and nearly triple the setback to Alder Brook, while still providing nearly two decades of much-needed disposal capacity to New Hampshire residents.

Throughout the process we have listened to and evaluated feedback from countless stakeholders, worked to meet the requirements of multiple regulatory agencies, and feel strongly that the proposed project is consistent with the feedback we've received. This will allow us to position the entire permitting process to run concurrently and allow for each regulatory agency to work uniformly with one another.

We have every intention to continue to engage with local community leaders regarding an appropriate host community benefit package that will support the long-term goals of Dalton residents. We feel that our relationship with the town should be collaborative and a benefit to its citizens for years to come.

In addition to significant annual payments, free trash and recycling service to every resident, and other financial benefits, the proposed host community benefit agreement is the best opportunity for Dalton residents to provide input that will help shape operations at the facility.

Solid waste facilities in the state are already taking the maximum amount of waste they are allowed to take under their permits, and so, it is unclear where the waste now going to Casella's NCES facility will be managed. Currently, over 85 percent of the household waste accepted at NCES comes from New Hampshire residents. Without the disposal capacity at GSL, more than 50,000 customers throughout the State will need to find an alternative site for their waste, resulting in significant environmental and economic impacts to the entire state of New Hampshire.

If you have any questions, please do not hesitate to reach out to our local team at daltonfacts@casella.com.

Sincerely, CASELLA WASTE SYSTEMS, INC.

John W. Casella Chairman & CEO

